

# The Impact of Credit Counseling on Consumer Outcomes: Evidence from a National Demonstration Program

Stephen Roll
Stephanie Moulton, PhD

# **Credit Counseling Overview**

- Reaches two million clients a year
- Provides three core services
  - Financial Education
  - Individualized Budget Counseling
    - Reviews household income and expenses
    - Develops goals and action plans
  - Debt Management Plans (DMPs)
    - · Consolidates payments, improves interest rates, waives fees
- Supplemental programs contingent on agency
  - Can include financial coaching, additional education, automated reminders, credit builder loans, etc.



# Who is served by credit counseling agencies?

- Distressed target populations
  - Low levels of financial literacy (Disney, Gathergood, & Weber, 2015)
  - Often undergoing shocks (Collins, 2010)
  - Low-income, low savings, problematic borrowing behaviors

# What do we know about credit counseling initiatives?

- Very little empirical work on credit counseling impacts
  - Industry analyses (e.g. Loonin & Plunkett, 2003)
  - · Descriptive analyses (Kim, Garman, & Sorhaindo, 2003; Bagwell, 2000)
  - Work on supplemental aspects of credit counseling (e.g. Barron & Staten, 2011) and examining client characteristics (e.g. Disney & Gathergood, 2009)
  - Limited systematic evaluations of credit counseling programs (Elliehausen, Lundquist, & Staten, 2007)

## **Program Setting**

- Sharpen Your Financial Focus nationwide credit counseling initiative
  - "Three-Step Personal Financial Stabilization Program" similar to traditional credit counseling programs
    - Targeted and general education
    - Budget counseling
    - · Online self-assessment
    - Debt Management Plan enrollment (if qualified)
  - Program began in September 2013.
     Evaluation runs through February 2015
  - Reached over 40,000 clients by the end of the evaluation



Data

- Clients from 13 NFCC agencies (n=8,963)
- Matched comparison group generated through Coarsened Exact Matching
  - Imbalance bounded prior to matching
  - 10 matching variables
  - 70% match rate
  - Unmatched clients are extremely distressed
- Credit data for 6,094 counseling clients and 6,005 matched comparison individuals
  - Credit data collected quarterly from August 2013 to February 2015

# Summary Statistics for Treatment and Comparison Groups in Coarsened Exact Matching Analysis

Matching Analysis					
	Counseled	Comparison	% Difference		
	Mean	Mean	(Treatment/		
Matching Variable	(St. Dev)	(St. Dev)	Control)	Balance*	
Credit Score (Vantage 3.0)	594	597	-1%	0.04	
	(77.1)	(80.3)			
Open Revolving Debt (\$)	10,582	10,248	3%	0.02	
	(15,346)	(14,947)			
Total Installment Debt (\$)	20,425	21,113	-3%	0.02	
	(34,647)	(44,461)			
Mortgage Debt (\$)	44,021	46,565	-5%	0.02	
	(104,449)	(131,740)			
Number of Bankruptcies	0.30	0.29	3%	0.01	
	(1.6)	(1.6)			
Age of Oldest Account (Months)	182	183	-1%	0.01	
	(105.4)	(109.5)			
Payments 60 Days Delinquent					
(Last 12 Months)	0.58	0.59	-1%	0.01	
	(1.6)	(1.7)			
Mortage Payments 90 Days					
Delinquent (Last 24 Months)	0.11	0.12	-8%	0.01	
	(1.2)	(1.4)			
Balance to Credit Ratio on					
Revolving Debt	0.52	0.52	1%	0.01	
	(0.4)	(0.4)			
Observations	6,094	6,005			

Best practices: <0.05=Strongly balanced sample

Matching Results

<sup>\*</sup>Balance is calculated as a function of the absolute difference between the counseled and comparison means, divided by the standard deviation for the full sample.



# Motivations for Seeking Counseling

Reason For Seeking Counseling <sup>†</sup>	#	%
Reduced Income	4,804	79%
Domestic Conflict	390	6%
Un/underemployment	1,762	29%
Other	2,652	44%
Increased Expenses	1,321	22%
Costs of death in family	35	1%
Creditors increased interest rates	148	2%
Increased family size	128	2%
Medical/Disability expenses	404	7%
Other	606	10%
Other Reasons	1,350	22%
Bad credit	149	2%
Previous bad experience	45	1%
Other	1,156	19%

*n*=6,094 credit counseling clients

Source: NFCC Administrative Data

<sup>†</sup>Respondents could select multiple reasons for seeking counseling

Method

- Difference-in-differences approach
  - Outcome variables: Debt metrics, credit scores, payment delinquencies
  - Treatment effect estimated using fixed effects panel regression
    - Standard errors clustered on the individual

## • Model:

- $y_{it} = \alpha_i + \pi Counseling_{it} + \lambda Quarter_t + \delta (Counseling_{it} * Quarter_t) + \beta_j x_{it} + \epsilon_{it}$
- x<sub>it</sub>: Post-counseling time-varying controls
  - Bankruptcy, debt charge-offs, foreclosures



# Selected Regression Results

**Sharpen Evaluation Summary Results** 

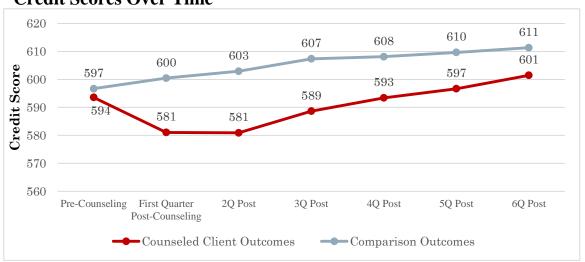
	<b>Key Client Outcomes</b>					
Sample and Model	Revolving	g Debt (\$)	Credit	Credit Score		
	Counseling Group Change	Regression- Adjusted Counseling Impact	Counseling Group Change	Regression- Adjusted Counseling Impact		
Full Sample						
No Controls	-5,735	-3,637***	7.9	-6.8***		
Controlling for Debt Write-Offs	-2,654	-1,989***	10.1	-6.4***		
DMP Clients						
No Controls	-5,486	-3,340***	10.8	-5.1***		
Controlling for Debt Write-Offs	-2,918	-2,095***	13.4	-4.4***		
Non-DMP Clients						
No Controls	-6,148	-4,130***	3	-9.5***		
Controlling for Debt Write-Offs	-2,228	-1,766***	4.3	-10.1***		
Credit Risk Profiles						
50th Credit Score Percentile at Baseline	-3,929	-1,973***	28.2	0.9		
25th Credit Score Percentile at Baseline	-1,722	-526	48	7.5***		

<sup>\*</sup> *p*<0.1; \*\* *p*<0.05; \*\*\* *p*<0.01



# Credit Scores and Payment Delinquencies Influenced by Shocks

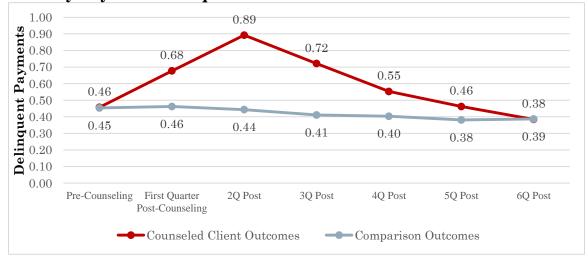
#### **Credit Scores Over Time**



Counseling Impact:

60-Day Payment Delinquencies Over Time

Counseling Impact: -0.01





## **Revolving Debt Over Time**



Counseling Impact: -\$3.637\*\*\*



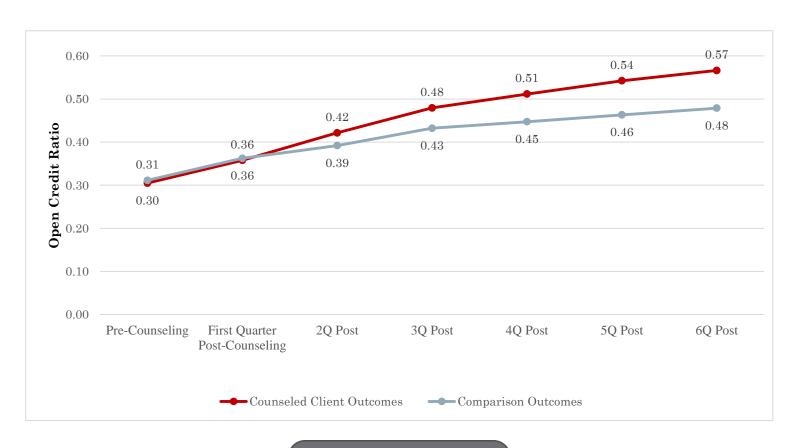
#### **Total Debt Over Time**



Counseling Impact: -\$11,341\*\*\*



# Liquidity Ratio Over Time (for those with debt at baseline)



Counseling
Impact:
0.09\*\*\*

#### Conclusions

- Clients are entering the program at a time of substantial financial distress
  - Prior studies observe outcomes at two points in time—quarterly focus of data provides additional context around clients' financial reality
  - Credit score and delinquency metrics return to normal at the end of the evaluation period, but credit score lags the comparison group
- In the short- and medium-term, evidence is that credit counseling improves client debt outcomes
  - Reductions in debt and improvements in liquidity
  - Results are robust to controls for debt write-offs and DMP enrollment
    - Extends prior work
  - Improvements present for clients with weaker credit profiles

**Future Research** 

- Counseling/education programs aimed at specific target groups
  - Student loan holders, female heads of households
- Using automated reminders to keep clients on track with their goals and obligations
  - Randomized, controlled trial
- Financial coaching integrated into counseling services

Thank you!

# Appendix

# **Client Characteristics**

<b>Selected Client Characteristics</b>	Mean
Gender	
Male	31%
Female	69%
Marital Status	
Single	39%
Married or Living with a Partner	39%
Race	
Asian	3%
Black	22%
White	64%
Education	
Less than High School	3%
High School Graduate	30%
College Degree or Higher	67%
Age	42.8
Average Monthly Income	\$3,093
Savings	\$559

n=6,094 credit counseling clients

Source: NFCC Administrative Data

# **Perceptions of Improved Financial Behaviors**

	% Answering
Survey Responses	Yes
Better Manage Money	67%
Ordered/Viewed Credit Report	42%
Saving Money	45%
Paid Late Fees	37%
Took Out Payday Loans	5%
Improved Overall Confidence	70%
Set Financial Goals	68%
Pay Debt More Consistently	73%
Respondents	777

Source: NFCC Post-Counseling Survey

<sup>\*</sup> p<0.1; \*\* p<0.05; \*\*\* p<0.01

# **Post-Counseling Debt Levels**

	Pre-						
	Counseling	First	Second	Third	Fourth	Fifth	Sixth
Credit Indicator	Quarter	Quarter	Quarter	Quarter	Quarter	Quarter	Quarter
<b>Total Debt</b>							
25th Credit Percentile	\$72,093	\$70,733	\$68,838	\$65,283	\$62,390	\$59,678	\$57,228
All Clients	\$107,709	\$106,787	\$104,667	\$99,354	\$95,836	\$93,199	\$90,625
<b>Total Revolving Debt</b>							
25th Credit Percentile	\$11,940	\$10,778	\$8,587	\$6,815	\$6,078	\$5,383	\$4,999
All Clients	\$20,610	\$20,071	\$18,482	\$16,014	\$14,310	\$13,274	\$12,576
<b>Open Revolving Debt</b>							
25th Credit Percentile	\$6,546	\$4,284	\$3,263	\$2,646	\$2,392	\$2,140	\$1,949
All Clients	\$13,307	\$10,694	\$8,271	\$7,064	\$6,475	\$6,012	\$5,672

n=8,963

Source: Credit Attributes Data

# **Debt Results Summary**

Model (Standard Errors				
in Parentheses)	1	2	3	4
				Total
			Open	Revolving
	<b>Total Revolving</b>		Revolving	Balance-to-
Dependent Variable	Debt	Total Debt	Credit Ratio	Credit Ratio
<b>Counseling Client</b>	-3,637.18***	-11,341.00***	0.04***	-0.04***
	(341.88)	(1368.07)	(0.01)	(0.01)
Constant	16,532.97***	82,582.95***	0.49***	0.52***
	(100.2)	(406.35)	(0.00)	(0.00)
R-squared	0.04	0.01	0.04	0.03
Observations				
(Individuals*Quarters)	84,693	84,693	84,693	84,693
Unique Individuals	12,099	12,099	12,099	12,099

This table presents the results for a fixed effects panel regression with standard errors clustered by observation. The Counseling Client indicator measures the difference in outcomes for counseling clients relative to a matched non-counseled comparison group. Output for the quarter indicators and counseling/quarter interactions is not shown. Full results can be seen in the Appendix.

*Source: Credit Attributes Data* \* *p*<0.1; \*\* *p*<0.05; \*\*\* *p*<0.01

# **Debt Results (for those with debt) Summary**

Table 20: Differences-in-Differences Analysis - Client Outcomes on Key Debt Indicators (For Those with Debt at Baseline)

Those with Debt at Dasenne)				
Model (Standard Errors in				
Parentheses)	1	2	3	4
			Open	Total Revolving
	<b>Total Revolving</b>		Revolving	Balance-to-Credit
Dependent Variable	Debt	Total Debt	Credit Ratio	Ratio
<b>Counseling Client</b>	-4,814.77***	-12,725.78***	0.09***	-0.09***
	(449.98)	(1,477.65)	(0.01)	(0.01)
Constant	22,051.75***	90,989.41***	0.31***	0.70***
	(131.75)	(439.66)	(0.00)	(0.00)
R-squared	0.05	0.01	0.10	0.10
Observations				
(Individuals*Quarters)	63,105	77,217	63,056	63,105
Unique Individuals	9,015	11,031	9,008	9,015

This table presents the results for a fixed effects panel regression with standard errors clustered by observation. The Counseling Client indicator measures the difference in outcomes for counseling clients relative to a matched non-counseled comparison group. Output for the quarter indicators and counseling/quarter interactions is suppressed.

Source: Credit Attributes Data

<sup>\*</sup> p<0.1; \*\* p<0.05; \*\*\* p<0.01

# **Debt Results with Controls**

1	2	3	4
	Total		
	Revolving Debt		
<b>Total Revolving</b>	(Had Debt at		Total Debt (Had
Debt	Baseline)	Total Debt	Debt at Baseline)
-1,988.54***	-2,659.47***	-6,604.27***	-7,614.55***
(322.99)	(424.72)	(1,305.71)	(1,410.92)
-13,972.72***	-16,966.38***	-58,237.28***	-60,858.06***
(1,002.68)	(1,183.58)	(3,859.80)	(3,998.96)
-5,778.28***	-6,563.97***	-9,852.71***	-9,801.84***
(312.75)	(375.06)	(841.14)	(877.36)
		-64,529.61***	-64,555.67***
		(11,665.13)	(11,739.10)
16,532.97***	22,051.75***	82,582.95***	90,989.41***
(98.36)	(128.86)	(397.55)	(429.51)
0.08	0.10	0.04	0.05
84,693	63,105	84,693	77,217
12,099	9,015	12,099	11,031
	Total Revolving Debt -1,988.54*** (322.99) -13,972.72*** (1,002.68) -5,778.28*** (312.75)  16,532.97*** (98.36) 0.08	Total Revolving Debt (Had Debt at Baseline)  -1,988.54*** (322.99)  -13,972.72*** (1,002.68)  -5,778.28*** (312.75)  -6,563.97*** (375.06)  -6,532.97*** (98.36)  0.08  -3,105	Total Revolving Debt Debt Baseline) Total Debt  -1,988.54*** (322.99) (424.72)  -13,972.72*** (1,002.68)  -5,778.28*** (312.75)  (375.06)  16,532.97*** (98.36) (128.86) (1,28.8

# **DMP Debt Outcomes**

Model (Standard Errors in				
Parentheses)	1	2	3	4
Dependent Variable		Total Rev	olving Debt	
<b>Counseling Client (DMP</b>				
<b>Recommendation</b> )	-3,340.09***		-2,095.31***	
	(366.44)		(350.46)	
Counseling Client (No DMP Recommendation)		-4,129.67*** (674.14)		-1,766.30*** (629.30)
Bankruptcy Post-Baseline†			-12,061.03***	-16,071.73***
			(1,187.47)	(1,654.86)
Charge-Offs Post-Baseline†			-5,244.10***	-6,598.26***
			(387.07)	(516.31)
Constant	17,563.18***	14,818.66***	17,563.18***	14,818.66***
	(98.46)	(212.04)	(96.95)	(208.00)
R-squared	0.05	0.03	0.09	0.07
Observations				
(Individuals*Quarters)	54,089	33,145	54,089	33,145
Unique Individuals‡	7,727	4,735	7,727	4,735

# **Credit Outcomes**

Model (Standard Errors in Parentheses)	1	2
		Payments 60 Days Delinquent
Dependent Variable	Credit Score	(Past 6 Months)
<b>Counseling Client</b>	-6.76***	-0.01
	(1.23)	(0.03)
Constant	595.12***	0.46***
	(0.39)	(0.01)
R-squared	0.03	0.01
Observations (Individuals*Quarters)	82,859	84,693
Unique Individuals	11,837	12,099

# **Bottom 50th Credit Percentile Outcomes**

Model (Standard Errors in			
Parentheses)	1	2	3
			Payments 60 Days
	Total Revolving	Credit	Delinquent (Past 6
Dependent Variable	Debt	Score	Months)
<b>Counseling Client</b>	-1,973.05***	0.86	-0.13**
	(404.15)	(1.82)	(0.06)
Constant	7,195.09***	526.27***	0.96***
	(115.89)	(0.55)	(0.02)
R-squared	0.03	0.08	0.02
Observations			
(Individuals*Quarters)	37,135	36,694	37,135
Unique Individuals	5,305	5,242	5,305

This table presents the results for a fixed effects panel regression with standard errors clustered by observation. The Counseling Client indicator measures the difference in outcomes for counseling clients relative to a matched non-counseled comparison group. Output for the quarter indicators and counseling/quarter interactions is not shown. Full results can be seen in the Appendix.

*Source: Credit Attributes Data* \* p<0.1; \*\* p<0.05; \*\*\* p<0.01

## **Bottom 25<sup>th</sup> Credit Percentile Outcomes**

Model (Standard Errors in			
Parentheses)	1	2	3
			Payments 60 Days
	<b>Total Revolving</b>	Credit	Delinquent (Past 6
Dependent Variable	Debt	Score	Months)
<b>Counseling Client</b>	-526.09	7.49***	-0.17
	(355.70)	(2.57)	(0.10)
Constant	3,631.72***	487.04***	1.48***
	(130.24)	(0.74)	(0.04)
R-squared	0.04	0.16	0.05
Observations			
(Individuals*Quarters)	18,095	17,906	18,095
Unique Individuals	2,585	2,558	2,585

This table presents the results for a fixed effects panel regression with standard errors clustered by observation. The Counseling Client indicator measures the difference in outcomes for counseling clients relative to a matched non-counseled comparison group. Output for the quarter indicators and counseling/quarter interactions is not shown. Full results can be seen in the Appendix.

*Source: Credit Attributes Data* \* p<0.1; \*\* p<0.05; \*\*\* p<0.01

# **Credit Scores for Shocked Clients**

